Mike Stahl UX & Development

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CISTEN We PARTNER DELIVER

Together



Reduce friction

Make apps, designs and pages accessible to all Reduce support costs

Make access to care FASTER and EASIER

Create personalized experiences

○ Communicate clearly

UX and the Brand

Customer and patient experiences affect how our brand is seen both in the physical and digital worlds.



Great UX IS Marketing Great Service IS Marketing

Great UX is a Competitive Advantage

User Behavior Benefits

- User/customer satisfaction
- More return users
- Engagement in discussions, comments, ratings, blogs
- Increased trust
- Increased traffic/views
- Familiarity and ease of use
- ADA compliant experience Accessible to all

Organization/Internal Benefits

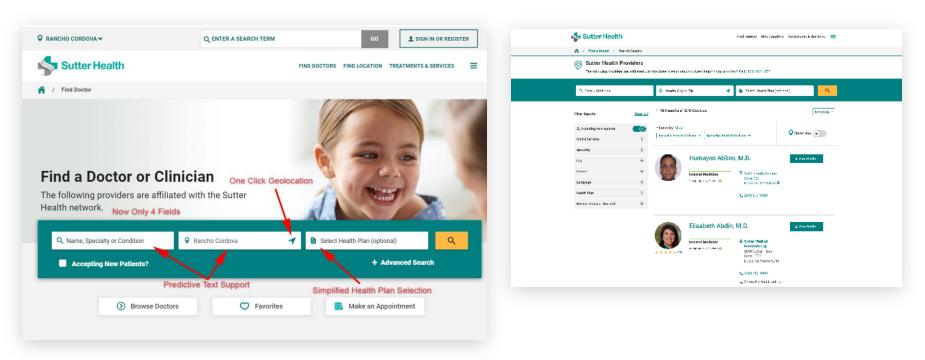
- Job satisfaction
- Employee time savings
- Decreased training and support calls
- IT savings (consolidation)
- Centralizing resources for page creation and support
- Reduced development time

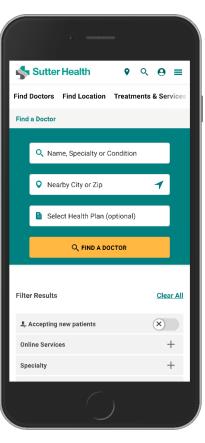


Find a Doctor

- Extensive design, research and prototype testing
- Reduced successful user search times from 90 seconds to 20 seconds
- Enhanced mobile experience (more app like)
- Improved page load speeds with modern application design and data APIs
- Reduced server load and requests

We plan to duplicate this successful model on a future Find a Location update.

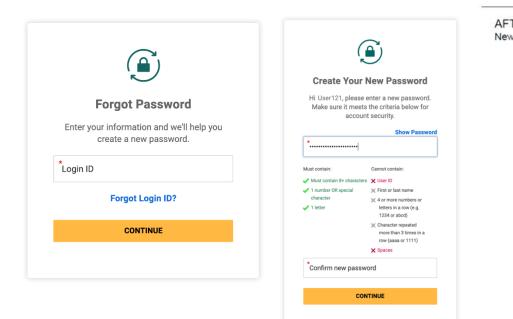




Improved MHO Password Reset Flow

A common point of friction is resetting a password.

We partnered with MHO to reduce support calls and chats. We vastly simplified the process with simple step by step screens saving an estimated 1.2M in costs.



BEFORE	10.000	204		1000		6 Temp Staff	10.000	1.000	1000	1000	
The second s	2-Jan	Call	12.1	7.7	39.7%	Added	2-Jan	Chat	10.8	15.9	39.9%
New Flow Implemented	3-Jan	Call	5.6	7.0	21.1%		3-Jan	Chat	6.8	10.8	29.3%
	4-Jan	Call	3.7	7.6	13.9%		4-Jan	Chat	4.3	8.6	23.7%
	5-Jan	Call	2.3	7.2	8.1%		5-Jan	Chat	4.2	9.6	23.79
	8-Jan	Call	7.2	7.9	26.5%		8-Jan	Chat	8.3	10.3	38.1%
	9-Jan	Call	3.5	7.4	14.4%		9-Jan	Chat	4,4	9.9	20.7%
	10-Jan	Call	0.5	7,4	3.5%		10-Jan	Chat	1.6	10.3	10.19
	11-Jan	Call	1.0	7.2	4.6%		11-Jan	Chat	2.1	10.2	12.09
	12-Jan	Call	3.7	8.4	17.4%	Server Issues reported	12-Jan	Chat	2.9	9.9	19.5%
	15-Jan	Call	7.0	7.1	31.7%	Server Issues reported	15-Jan	Chat	10.2	8.4	44.79
	16-Jan	Call	6.8	8.1	25.8%		16-Jan	Chat	9.2	11.6	34.59
	17-Jan	Call	3.5	8.2	15.6%	Okta Tool Issues reported	17-Jan	Chat	3.8	10.6	22.09
	18-Jan	Call	1.4	7.9	7.2%	Server Issues reported	18-Jan	Chat	1.8	9.0	9.69
	19-Jan	Call	0.6	7.8	3.0%		19-Jan	Chat	1.1	8.9	9.0%
	22-Jan	Call	6.3	7.8	25.2%		22-Jan	Chat	3.1	8.7	16.99
	23-Jan	Call	2.4	7.7	9.7%		23-Jan	Chat	1.0	8.9	8.79
٠.	24-Jan	Call	- 1.0	0.0	0.450		24-Jan	Chat	1.5	9.5	13.39
	25-Jan	Call	to f	ullsci	reen v	view	25-Jan	Chat	0.9	10.9	6.59
	26-Jan	Call	- ward			roomvord Reset Flow	26-Jan	Chat	0.6	9.6	4.5%
AFTER	29-Jan	Call	0.2	7.9	1.6%		29-Jan	Chat	1.2	10.7	9.23
100 N N N N N N N	30-Jan	Call	0.2	8.0	0.7%		30-Jan	Chat	0.5	9.9	4.39
New Flow Implemented	31-Jan	Call	0.4	8.2	1.9%		31-Jan	Chat	0.5	10.5	2.59
A	1-Feb	Call	0.1	7.9	0.3%		1-Feb	Chat	0.5	9.7	4.69
	2-Feb	Call	0.4	8.4	1.6%		2-Feb	Chat	0.2	9.8	1.99
	5-Feb	Call	1.3	8.1	6.1%		5-Feb	Chat	1.4	10.2	9.49
	6-Feb	Call	0.2	7.8	0.9%		6-Feb	Chat	0.1	10.5	2.59
	7-Feb	Call	0.5	8.4	2.2%		7-Feb	Chat	0.1	11.3	0.89
	8-Feb	Call	0.4	8.0	1.5%		8-Feb	Chat	0.6	9.9	4.79
	9-Feb	Call	0.2	8.3	1.1%		9-Feb	Chat	0.3	10.0	1.99
	12-Feb	Call	0.7	7.9	2.0%		12-Feb	Chat	1.0	10.5	5.49
	13-Feb	Call	0.5	7.7	3.3%		12-Feb	Chat	0.9	9.8	4.29
	14-Feb	Call	0.1	6.8	0.2%		14-Feb	Chat	0.7	10.4	7.59
	15-Feb		0.1	7.4	1.1%			Chat	0.4	10.4	2.9%

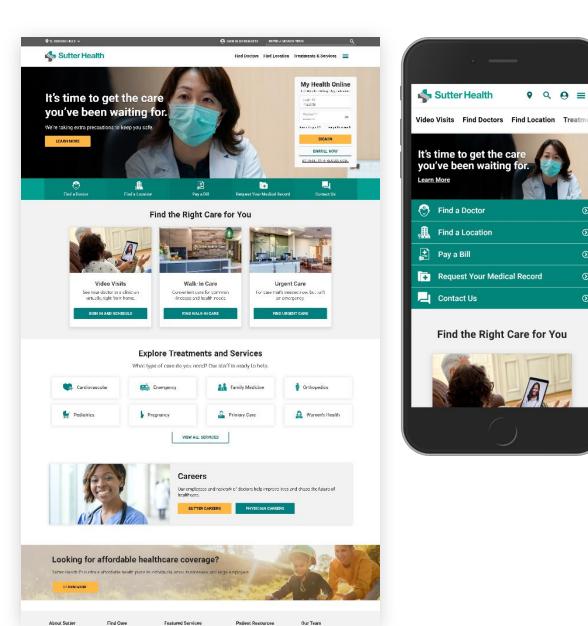
Key Results:

- Reduced call center staff from peak of 50 to 25.5 staff members
 Saved approx. \$1.2M
 - in operational costs

Red = Missed SLA Green = Met SLA

Homepage

After extensive user and prototype testing, we created a more accessible and taskoriented design that focuses on what patients most want to do. The mobile experience was enhanced to conserve space and resources.

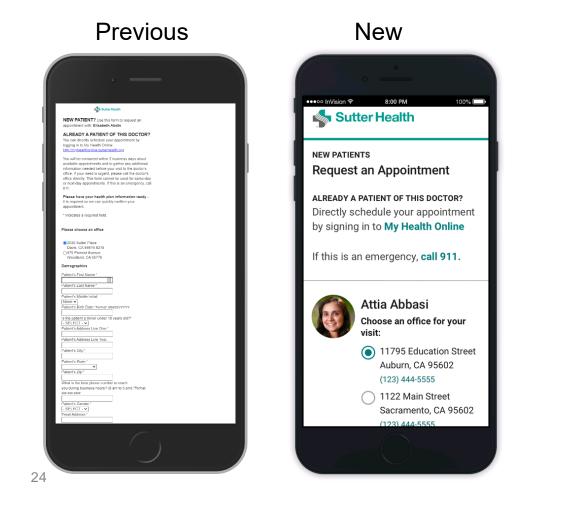


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Request an Appointment

The current request an appointment form is dated and not mobile friendly. The team set out to improve and simplify the experience. Planned launch Oct 2020.



Previous					New										
Sutter Health						4	Sutter	Health							
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©2000 Sutter Place Devis, CA 95916-8215 Ocmographics	45.0 96778							O 1122 Main Sacramen	street to, CA 95602			Last Name*			
Patient's Past Name:" Patient's Last Name:" Patient's Middle Initial: Patient's Birth Date:" Is the patient's Birth Date:" Is the patient a mixer ander 18 years birt?"	Note v	Pormat		1			(123) 444-5555 You will be contacted within 2 business days about			Birth Date* MM/DD/YYYY					
Patient's Address Line Oner" Patient's Address Line Two: Patient's Okyr" Patient's Sister"		v					available appointments and to gather any additional information needed before your visit to the doctor's office. This form cannot be used for same-day or next-day appointments.		Address Line 1* Address Line 1 Address Line 2						
Petertiti Zipi" What is the best phone number is neach you during humaness boun? (Blem is 5 pm);" Potiette Gendor." Email Address."	-SELECT - V	Format	10, 10, 100				ALREADY A PATIENT OF THIS DOCTOR?			Address Line 2 City*					
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This form cannot be used for same day or next da	AM	anne coll the doct	C C aris effice instea	0	0							Page 1 of 3	•		_
preferred times, are you willing to take the next available appointment?	-SELECT - ¥														
You will be contacted within 2 business days also before your visit to the dactor's office.	at available oppoin	monts and to get	ter any addition	al information	rected										
Submit Request Cancel	il. N														

Improved Medication Refill/Renewal

We partnered with MHO to improve the UX while removing confusion around Refilling vs. Renewing prescriptions.

This will save time when the patient needs a simple refill without interaction with the provider.

Sutter Hea	alth Apsdo	Messages	Lealth Record	Appointment	s Billing	Resources	Profile	Ver en Español Apsdo Zztestdon Log Out	
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If your medication is i medications.	not listed below or does not have	e a "Request Renewal"	link, please conta	_	eam <mark>or</mark> review pas QUEST RENEWALS				
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Employee Screener

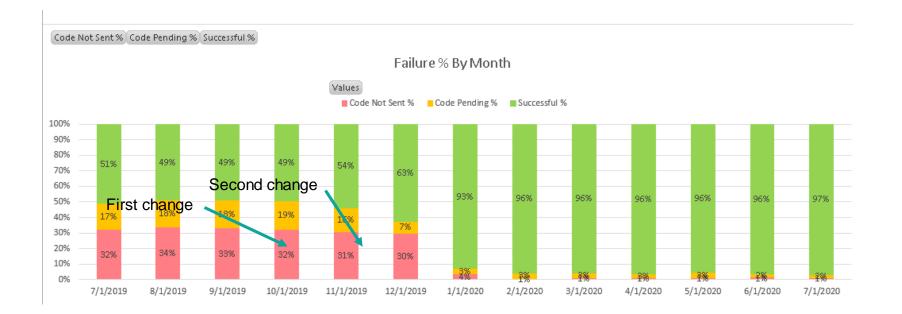
We partnered with OPE, SHEMS and IS to create a tool to check employees and vendors for COVID-19 symptoms and store the results for reporting. We also created a guide to show users how to save the screener on their home screens for quick access for those entering buildings daily.

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Improved MHO account signup success

By monitoring the top ten reasons patients were calling for support, we identified two issues that would improve the enrollment experience. The first change was put in place in November and the second in December. **Success rate jumped from 49% to 96%.**



UX Research Areas



What Do We Test?

- SH.org pages, flows, search, find a doctor, find a location...
- MHO enrollment, account updates, book appointment, prescriptions...
- Landing pages
- Internal sites IS portal, Physician Portal, Intranet
- Attitudes on COVID and safety

Test Types

- Card Sorting
- Tree Testing
- Feedback Forms
- Intercept Surveys
- Think Out Loud (TOL)

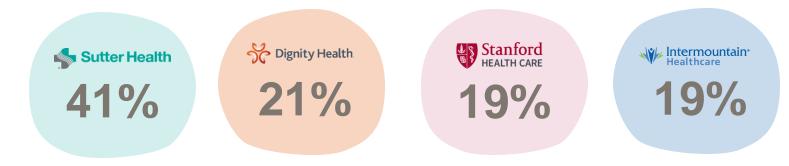
- Click Tests
- Heat Maps
- Scroll Maps
- Task-based Tests
- Net Promoter Score (NPS)

- QX Score
- Competitive Analysis
- Journey Mapping
- Traffic Analysis
- Prototype Testing



Find a Doctor – Competitive Analysis

Overall, which site do you prefer for finding a doctor?

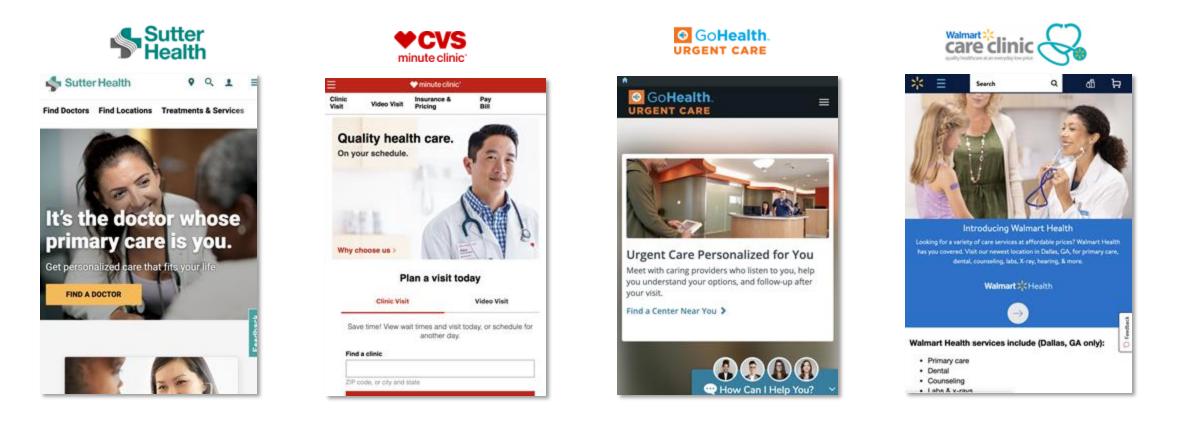




N=150	Sutter	Dignity	Stanford	Intermountain	
Task Success	89%	75%	68%	83%	
Average Time on Task (min)	3.40	3.51	3.58	3.61	
Average # of Page Views	4.66	4.47	7.86	5.60	
Did not encounter problems or frustrations	62%	39%	30%	55%	
Ease of use	68% mean:5.8	45% mean: 4.9	41% mean:4.5	56% mean:5.2	

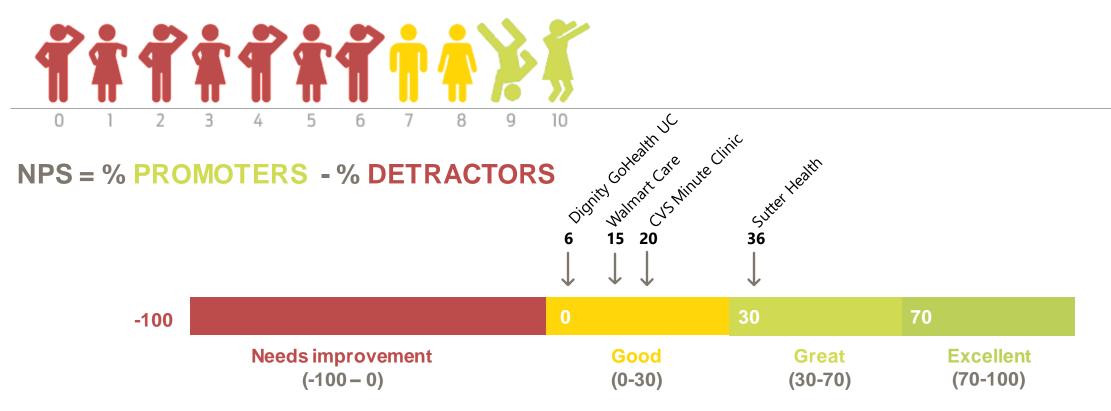
Walk-in Care – Competitive Analysis

We gained valuable insights into where Sutter was stacking up against the competition in the walk-in / urgent care space. We applied those insights to Sutterhealth.org and landing pages, greatly improving the experience and conversions.



Tracking Net Promoter Score

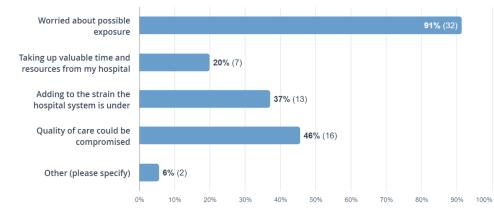
Based on your online Walk-in Care experience, how likely is it you would recommend our company to a friend or colleague?



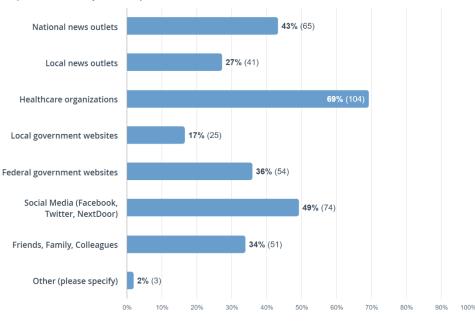
Surveys & Intercepts

Why did you come to the Sutter Health website today? To learn more about a service offered 27% Other 19% To find a doctor 19% To find a phone number to call for more information 9% To research a specialty service 9% To find a location 7% To gain knowledge about a disease or condition To find a class or event 4% To ask an expert a question 1% To make a donation to this service 0% To read a patient story 0% To watch a video about a patient experience 0% 0% 5% 10% 15% 20% 25% 30% 35% 40% 45%

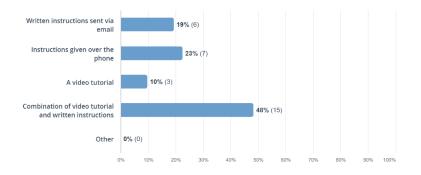
You indicated that you were not comfortable with visiting the ER, Urgent Care or your healthcare provider's office. Please select the reason(s) for your concerns.



What are the usual sources you rely on to find information related to COVID-19? (Choose top three)

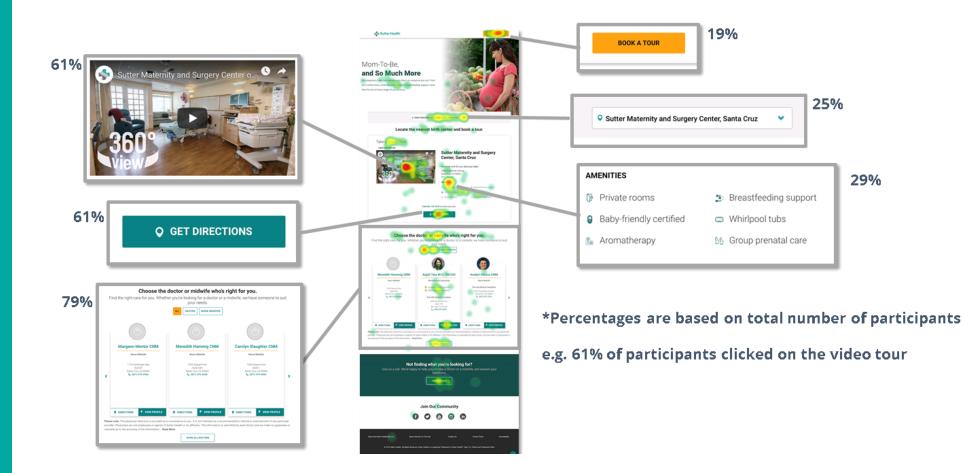


You indicated that you have little to no confidence in using Telehealth. Which of the following would you prefer to help you gain more confidence in Telehealth?



Heat Maps & Scroll Maps

Tools that help us determine where users put their attention and what areas they focus on most.





Taxonomy Studies

Survey & Tree Test

Pregnancy & Childbirth Services

Taxonomy

In your own words, what healthcare treatment or service provides prenatal care, prenatal education and support, and labor and delivery services?



Which service would you visit to learn about Family Planning?

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42% Pregnancy and Childbirth Services
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26% Gynecology and Women's Health

Recommendations

Consider creating a Women's Health service category.

Navigation

You and your partner just found out that you're expecting your first child. Where would you go learn what to do next?

SERVICE	SELECTIONS
Pregnancy and Childbirth Services	43%
Gynecology and Women's Health	52%
Primary Care	5%

Comments

"Its for women's health since my partner is expecting."

"A gynecologist is a doctor for women's health and you would want to see one throughout the pregnancy to ensure the overall health and well being of both baby and mom."

Card Sort

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Open Card Sort Study

Top categories as defined by study participants

#1	#2	#3	#4
Special Treatments	Women's Health	Testing	Cancer
Treatments, Additional Services	Women and Children's Health	Testing & Exams	Cancer Care, Cancer Services
Departments, General Services	Pregnancy & Pediatrics	Procedures	Cancer Treatments/Care
#5	#6	#7	#8
Diseases & Conditions	Clinic Options	Imaging	Mental & Behavioral Health
Diseases and ailments	Urgent Convenient Care	Imaging & Lab Services	Mental Health Services
	Immediate Medical Care	Laboratory & Imaging	Behavioral
	Urgent Services		

"Which items were unclear or difficult to sort?"

- Joint Pain 33%
- Neuroscience 33%
- Interventional Radiology 22%
- Knee Replacement 22%
- Physical Therapy 22%

Support for COVID, Wildfires, Video Visits

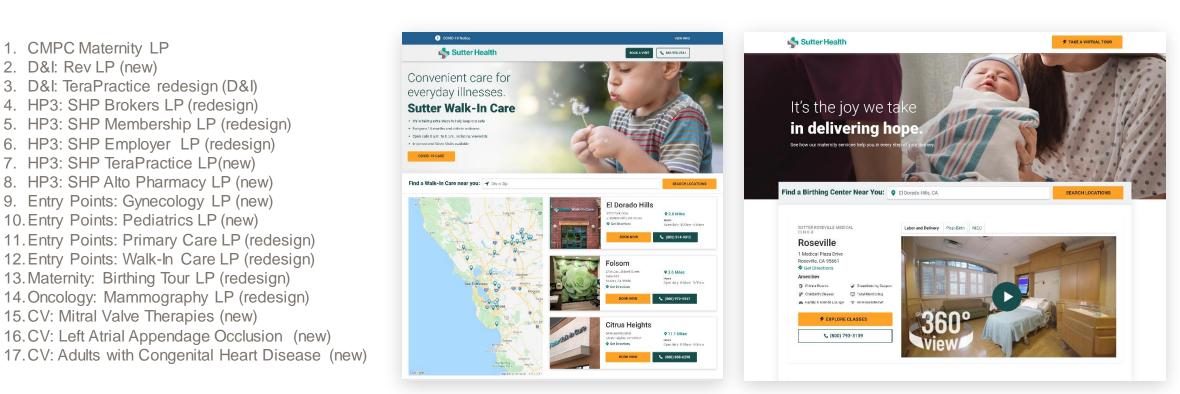
COVID-19 Information Close View our COVID-19 resources and learn more about safety precautions across the Sutter Health Network. Sutter Health Sutter Health Video Visits Find Doctors Find Locations Treatments & Services A couple of questions before you schedule your / Find Doctor / Ann K. Duncan, M.D. appointment In the last 14 days, have you been diagnosed with and/or had a positive + Add to Favorites COVID-19 lab test? YES NO Ann K. Duncan, M.D. In the last 7 days, have you experienced any of the following New or Worsening symptoms: Fever, cough, breathing problems, loss of taste or 2575 East Bidwell Street SPECIALTIES: smell, chills, body aches, sore throat, diarrhea or vomiting? Suite 100 Family Medicine Folsom, CA 95630 YES NO × Not accepting new patients View Map In the last 14 days, have you had close contact with someone diagnosed with (916) 817-3700 COVID-19? ********* 4.8 /5 232 surveys Giffers MyHealth Online YES NO About These Ratings Do you currently live in a Skilled Nursing Facility or are you currently incarcerated? YES NO **Q** Schedule a Video Visit

Sign in to My Health Online to schedule a Video Visit with your provider.

Submit

Landing Pages

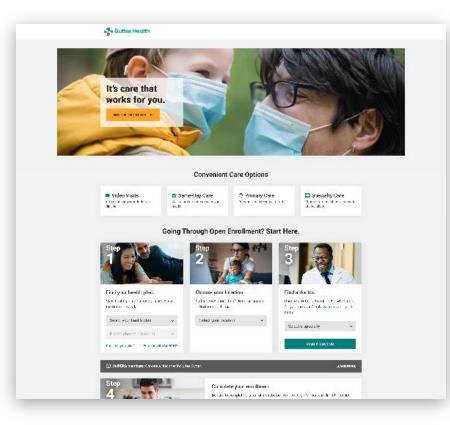
In 2019 UX/Dev team delivered 17 landing pages for campaigns and service lines. (13 so far in 2020). Our pages create personalized experiences based on geolocation and our custom APIs for data to improve patient acquisition.



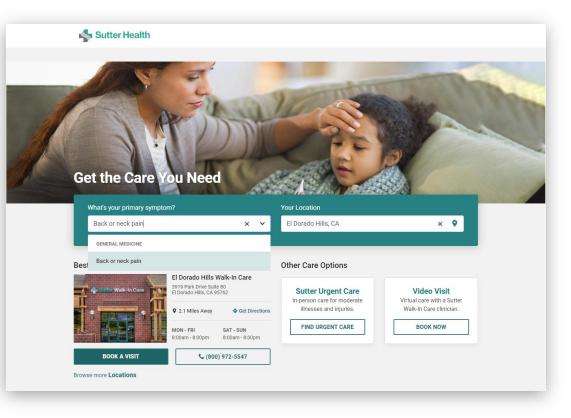


Open Enrollment / Same Day Care

We partnered with the Brand and Employer teams to create a page that serves CalPERS members and anyone else making a choice during open enrollment.

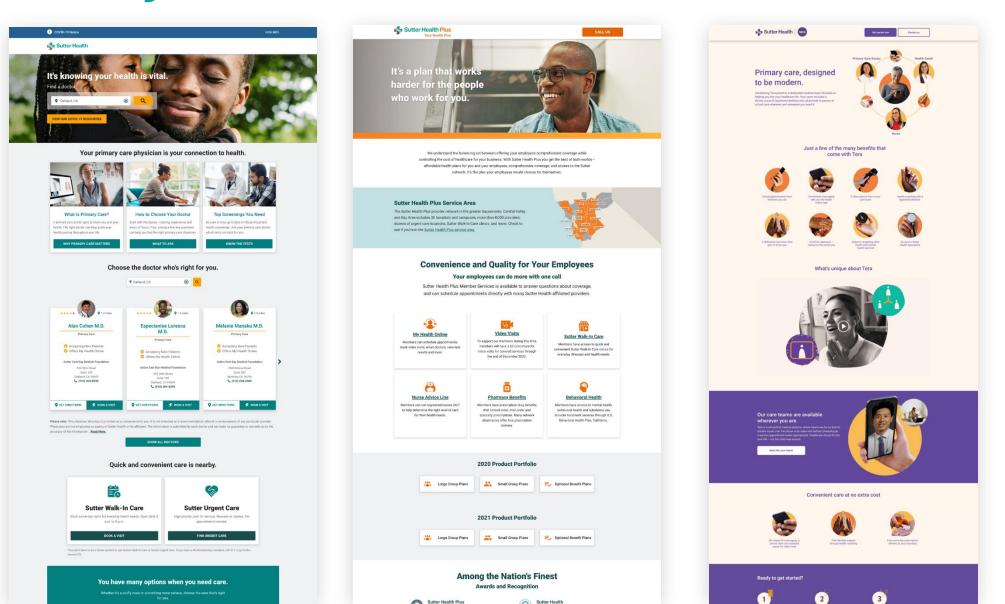


Knowing that patients were confused when to choose walk-in care vs. urgent care, we created a widget that takes the guesswork out of choosing the right location for same day care.





Primary Care/SHP/Tera Practice



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Annual Report

For several years, the UX/Dev team has partnered with communications to deliver this highly visible report from leadership.



At Sutter Health, we are always focused on our not-for-profit mission to serve our patients and communities. This includes reinvesting in programs that benefit Norther California's most vulnerable populations. By simplifying and coordinating the delivery of high-quality, compassionate care, our integrated network helps meet the changing needs of our diverse communities, makes healthcare more efficient and reduces overall healthcare costs.

• Watch Video

Our President and CEO Looks Back at 2018

Sarah Krevans, Sutter Health President and CEO, highlights our accomplishments and speaks about what makes her most proud of our not-for-profit network.



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Sutter Health 2018: By the Numbers

Sutter Health 2019 Annual Report

2019 Report to our Communities

We are privileged to provide safe, high-quality, affordable care to 3.5 million Northern Californians each year in one of the most diverse regions in the country. No matter your lilness or income, your background or beliefs, our integrated network is here for you. We invite you to take a look below at some of the 2019 milestones we achieved in service of our patients and communities. Sharing best practices, knowledge and results like these across our system helped us prepare to deliver compassionate, coordinated, and mission-driven care during the unprecedented COVID-19 pandemic of 2020.





Coordinated Care Saves Mom, Baby After Stroke

Two days away from delivering her child, Vivian Dos Santos suffered a major stroke. Thanks to the coordinated care she received at Sutter facilities across our network in Davis, Sacramento and Roseville, Vivian and her daughter are happy and healthy today. Whether it's easier navigation between providers, personalized attention or shared information, the coordination made possible through Sutter Health's awardwinning integrated network results in high-quality patient care.

March 2019

New Sutter CPMC Van Ness Campus Opens in the Heart of San Francisco

Every detail of our state-of-the-art \$2.1 billion California Pacific Medical Center Van Ness Campus hospital, which we opened in March, is geared toward creating an inclusive, healing environment. Representing another milestone investment by Sutter to serve the diverse needs of San Francisco, the hospital is an example of the ways we connect health and communities to deliver accessible, coordinated, patient-centered quality care.



Our Values

1000 Things – Site Re-Design

We partnered with Communications to re-design and develop the Living Our Values website.

Sutter Health

Compassion & Caring Teamwork Innovation Excellence & Quality Affordability Community Honesty & Integrity Our COVID-19 Healthcare Heroes



How do you live our Sutter Health values? + Share Your Story

Choose a category below to read how your teammates live that value.



Video Spotlight

Meet the ED case management team at Sutter Medical Center, Sacramento, a recent President's Award winner. By connecting patients with life-changing resources, they live our values of teamwork, community and compassion & caring.

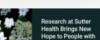
View more inspiring videos by choosing a values category above.



Delivered: Design, Development, Testing, Consultation

Vitals





0

Most Recent

Honored for Reducing C-Sections Dec 13, 2019

Research at Sutter Health Brings

Digital Health







Al Symptom Checker Dec 13, 2019

Video Visits Expansion Dec 13, 2019

COVID Response Using Digital Tools Dec 13, 2019

Category Name











View All

Shutoffs Dec 13, 2019

Eight Sutter Hospital Campuses Earn Five-Star Rating from CMS Dec 13, 2019

\$265,000 to Support Community Dec 13, 2019

Food Rx: Sutter Health Invests













Vestibulum Rutrum Maximus.

Link Incum Link Incum 2

We partnered with Communications to create the next gen news portal for Sutter Health. The site will feature specialty sections for Digital Health, Mental Health, and Health Equity.

Delivered:

Vitals

Design, Development, Testing, Consultation

Fourteen Sutter Hospitals

New Hope to People with **Cardiovascular Disease** Dec 13, 2019

Sutter Infectious Disease Expert: What You Need to Know about Coronavirus Dec 13, 2019

At Just 29 Years Old, Two-Time Transplant Recipient is Going Home with a New Heart Dec 13, 2019

View All

MySutter

Intranet Re-design

We partnered with intranet team for Design/UX to support planned migration to the new SharePoint platform.

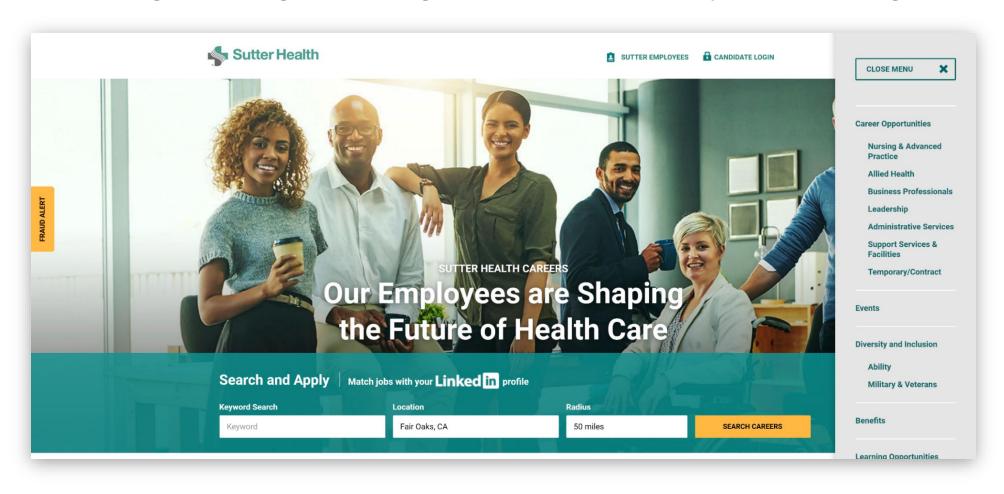
The goal was to keep content in familiar places yet update the design and create a more userfriendly workspace.

Delivered: Design & Consultation

Sutter Health SharePoint	,O Search this site		C 🕲 ?
GoTo 🗸 Portal Home Clinical Human Res	sources Policies Resources Sutter Health		
Sutter Sutter Delta Medical Center	Home Clinical HR Policies About SDI	мс	🔅 Not following 📑 Share
New \vee <a> © Page details			Published 6/11/2020 🖉 E
Forms & Tools	News		A COVID-19 Updates
Forms >	NewsPlus - SDMC NewsPlus - Network	View More News >	COVID-19 Resource Site
Tools >	Chaplain Denise geese. In setting everyone at Sutte	e Walls: Helping Lift Each Other's Spirits Sterud is hoping we can all learn a little something from up two "picture walls" at the hospital, Denise would like r Delta to help lift up those around them. Denise wanted	June 18: SHEMS COVID-19 Weekly Update COVID-19 Employee Support Page Manager's Resource Page on
From Our Leaders	COVID-19 Resources & News	as both encouraging and could allow people to enjoy	MySutter Connection (You must be a supervisor or above to access this
Team,	SDMC COVID 19 Response Update SHEMS COVID-19 Resource Site		page)
In the wake of the COVID-19 pandemic,	Sutter Health Responds to COVID-19 View more information on our PPE donation po	licies from the community.	
recent events have tested		rd - Nominate an Outstanding Nurse Today!	Reminder for Our Front-Line Teammates
our spirit as a country. As CEO, SDMC healthcare providers, we	The DAISY Award	for Extraordinary Nurses, honors the compassion and	To protect each other and our patients, please stay home if you are not feeling well. Learn m
are dedicated to human life and healing, and we are here to serve and advocate on	Frequently Viewed Links		
behalf of all our patients regardless of race, religion, national origin, sexual orientation,	Top Links	More Resources	Your health matters.
gender identity or economic status. I	Buy a Brick	More Resources	iour nearth matters.
encourage everyone to read this	Café Menu & Catering Requests	Nursing	If you're sick, stay home.
Read more	Recognize Physicians, Nurses and	Education Forms (Acuity Plus)	If you're sick, stay nome.
	Employees Use of Essential Oils	New Products and Equipment	
Feam Sutter App	Clinical	Sutter Nursing Wound/Ostomy/Pressure Injury/Prevention	MuSuttor Connection Login
See what's happening around	Advanced Practice Clinician		MySutter Connection Login
our Sutter Health network, and share your own news and	Call Schedules (EBR)	Patient Safety Patient Event Reporting (MIDAS)	MYSUTTER CONNECTION
share your own news and photos, too!	Clairvia Web	Patient Event Reporting (MIDAS) Patient Safety link	For Sutter Health Employees Only
Learn more.	Clinical Education Calendar	Patient Satisfaction Scores	
	EHR Downtime Forms Elsevier Clinical Key for Nursing	Ambulatory Surgery Patient	
Dur Mission, Vision and Values	Elsevier Clinical Skills	Emergency Patient Satisfaction Scores	Sutter EHR Resources
Living Our Values Visit the Living Our Values website and share your story.	Health Literacy - Stoplight Tools	Inpatient	1.27
	Homeless Discharge	Philanthropy	Select
Mission, Vision & Values flyer Show how you are #SutterProud	Lab Test Directory Medical Library	Delta Memorial Foundation	
Apply for a President's Award: Submit your	Office of Patient Experience	Ways to give	Introducing the Sutter Safe Care Site
story.	Pharmacy	Phone Directories	introducing the state sale care site
	PTO Request	Cell / Direct Line	
	Wound/Ostomy/Pressure Injury Prevention	Fax / Extentions	Safety Starts With Me.
	Collaboration Sites	Maps, Directions Home SDMC	Sutter Safe Care
	Collaboration Sites - Bay SDMC Collaboration Sites	Physicians	00 00
		EBPMG	Find resources related to Safe Care training, employee discussions, or watch the latest Sa
	Departments/Directories	EBPMG - SSO	Care video blog. Our Safe Care site has
	Diversity & Inclusion Infection Control	QAR	everything you need to join Sutter's quest to
		Patient Safety Report (formerly QAR)	eliminate harm. Visit the Safe Care Site.
	Education & Training MS Office 365 Tutorials (Office, MS Teams,	Safety	
	SharePoint)	Emergency Management	
	Employee Safety	Sutter Shared Services (S3)	
	Report a Safety Concern SDS	MySupplier Acquisition of Goods and Services	
	Employee Services	MySutter Connection	
	EAP Videos	Sutter Shared Services	
	Employee Discounts	Technology Resources	
	Employee Health Services (EHS)	Technology Resources	
	Employee Safety	Mobile Devices	
	MyJobSearch	Secure Email	
	Healthstream	Translation Services	
		Translation Consists Link	

HR/Jobs

HR needed Design, UX, testing and consulting work to launch and maintain jobs.sutterhealth.org

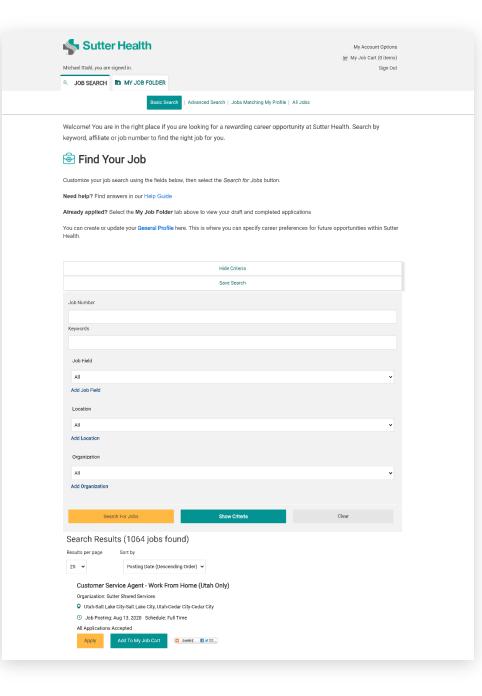


HR/Taleo

HR wanted a fresh look for Taleo to make it easier to use and navigate.

Delivered:

Design, Development, Testing, Consultation

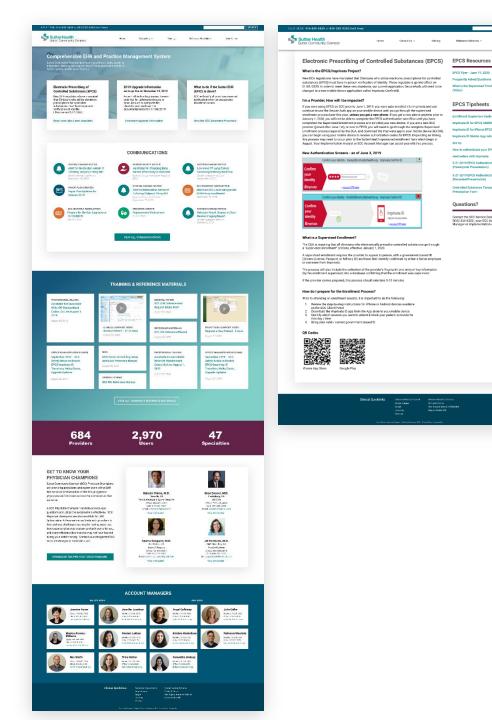


SCC - Site Re-Design

We partnered with Sutter Community Connect on new Design and development for the EHR Informational Portal. (Planned launch December 2020)

Delivered:

Design, Development, Testing, Consultation



User Experience Innovation Delivers

We partner across the enterprise to deliver data-backed solutions improving interactions and experiences for employees, patients, and prospects.

Sutter has invested in UX by providing access to tools and resources needed to do this important work. This investment pays long-term dividends.

Sutter

FOR PATIENTS

What's Next?

We focus on incremental and iterative progress not boiling the ocean.

Here's what we are working on and find vitally important for the future:

- Service Line improvements
- SH.org Navigation improvements
- Enhanced mobile experiences
- Improved location search
- MHO homepage
- MHO testing and improving major flows within MHO

CONTINUOUS IMPROVEMENT **IS BETTER THAN** DELAYED PERFECTION



Words We Live By









